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ABSTRACTS

VIETNAM, CONSENSUS, AND THE BELIEF SYSTEMS OF AMERICAN LEADERS

By O. R. HOLSTI and J. N. ROSENAU

Based on a sample of 2,282 leaders in all walks of American life, this study probes the impact of U.S. involvement in Vietnam on the perceptions, convictions, and belief systems of those who occupy high positions of leadership. The findings clearly indicate that the post-World War II consensus on U.S. foreign policy has been shattered; that the Vietnam experience was a critical sequence of events in this respect; and that differing, largely mutually exclusive belief systems have emerged among the nation's leaders. The competing conceptions of international politics were found to be so coherent and integrated that they are unlikely to change soon or casually. Barring another traumatic event on the order of Pearl Harbor or Vietnam, the prospects for an early emergence of a new foreign policy consensus in the United States thus seem slim, and beyond the capacity of any political figure or group to fashion.

Agenda Setting and Bargaining Power:

THE MEXICAN STATE VERSUS TRANSNATIONAL AUTOMOBILE CORPORATIONS

By D. C. BENNETT and K. E. SHARPE

The authors explore the often conflictual bargaining relations between transnational corporations and host governments of less developed countries. They focus particular attention on the conflict that surrounded the creation of the Mexican automobile industry (1960-1964), criticizing and reformulating a current approach to these issues. The argument proceeds in two parts—agenda setting and bargaining power. Each part is organized around a central criticism of the bargaining power approach and provides an alternative formulation which is then applied to an analysis of the bargaining relationship between the Mexican Government and the transnational automobile corporations.

Observations on the Impact of Uncertainty in Strategic Analysis

By S. SIENKIEWICZ

The effects of uncertainty in strategic analysis are generally not well understood, but are increasingly important in relating the strategic calculations by means of which we evaluate the adequacy of our strategic forces to the deterrence of attack in the world of real political leaders, in real crises. Assumptions must be made about many unknowns and uncertainties—ranging from the behavior of national leaders to the technical characteristics of weapons systems—in order to make the problem calculable. The assumptions we make for purposes of analysis, however, are not necessarily the same as those that political leaders can make in considering the actual use of nuclear forces. This distinction is at the root of the relationship between strategic analysis and real-world deterrence. Systematic examination of the uncertainties in strategic analysis, therefore, can help us to better understand the difference between our analytical model and the steal world, and hence to put our strategic problems in better perspective.

PRACTITIONERS' VIEWS OF INTERNATIONAL NEGOTIATION

By G. R. WINHAM

A Checklist for Negotiators, produced during a study session on negotiation in the State Department's Senior Seminar on Foreign Policy, highlights certain changes that are occurring in the diplomatic function. First, practitioners make a distinction between the internal (or domestic) and external aspects of negotiation, which reflects a growing politicization of the diplomatic function and an increasing trend toward a mediatorial model of diplomacy. Second, practitioners emphasize managerial rather than strategic concerns, which is consistent with the large, complex problems that foreign offices are increasingly facing. Third, practitioners attach more importance to issues and substantive information than to personality or sociological variables. This is a reflection of the increasing scope, and resulting anonymity, of international diplomatic processes. These three points introduce new concerns into the theoretical literature on international negotiation.

THEORETICAL PERSPECTIVES FOR UNDERSTANDING INTERNATIONAL INTERDEPENDENCE

By S. J. MICHALAK, JR.

In Power and Interdependence, Robert Keohane and Joseph Nye make a major contribution to the discipline by explicating a theoretical model for conceptualizing interdependence and isolating a set of variables that will enhance further understanding of the politics of such issues. What is needed next is a series of studies that explores the interrelationships among the variables Keohane and Nye identify. Because these interrelationships will surely vary with interdependency contexts within which bargaining takes place, five such contexts are outlined. Until this research is done, the advice that Keohane and Nye offer policy makers in the developed countries must be considered premature. The essay concludes with some critical comments about Keohane and Nye's discussion of political realism.

New Perspectives on Historical States-Systems

By D. S. YOST

Theoretical analyses of international systems tend to fall into three categories: case studies of specific past systems aiming at modest generalizations; rigorous examinations of the current global system in search of manipulable variables; and heuristic models of hypothetical international systems. The late Martin Wight's studies of historical states-systems indicate possible ways of giving this area of theoretical inquiry a new empirical and conceptual foundation. Wight's insights about norms and values within specific past and present states-systems, and about ambiguities involved in identifying their boundaries and transformation mechanisms, seem especially valuable and original when compared to recent work in the same field by F. S. Northedge. Even Wight's work is essentially exploratory, however. Numerous historical states-systems remain to be thoroughly studied, and Wight's analytical framework may require some modifications.