accountability 205 Acemoglu, Daron 143, 146 ActionAid 107 actors as factors of governance 28-9 and power 34-6 adjustment problems, one size fits all approach 79 Adjustment With a Human Face 151 Adler, Emmanuel 23 Agamben, Giorgio 36, 150 Ahmed, Masood 94 aid effectiveness 7, 73, 76, 81-2, 91, 93, 99-100, 105, 107-8 aid failure 40-1 AIDS crisis 84, 139-40, 151-2 ANT (actor network theory) 13, 22, 92 Asian financial crisis 73-6, 78-9, 84, 95, 139-40, 151-2, 189-90 Assessing Aid: What Works, What Doesn't and Why 81-2 Attacking Poverty 120-1, 154-5 Atwood, Brian 169-71 austerity, and IMF 3 authority charismatic 32 in governance 32-4, 61-2 and power 34-6, 148-50 Baker, James 87 Barnett, Michael 14, 34, 128 Barry, Andrew 67, 73 Basel Committee on Banking Supervision 116-17 Beck, Ulrich 160 Benn, Hilary 98-9 Benn, Tony 98 Berg, Elliot 49, 51-2 Berg, Marc 125 Berg Report (1981) 49, 51-2, 62-3, 75, 146 Bergamaschi, Isaline 199 Bernes, Thomas 97

best practices 194 black-boxing 15, 41, 138, 146, 191, 193-6, 200 Blair, Tony 69, 97 Boorman, Jack 108, 122 Booth, David 177-8 Bourdieu, Pierre 22-4 Bourgignon, François 152, 175-6 Broughton, James 53, 58 Brown, Gordon 98, 107 Brown, Stephen 185-6 Building Institutions for Markets 120-1 bureaucratic techniques 30 Burnside, Craig 101, 142-3 Callon, Michel 6, 14, 22, 28, 30, 67, 73, 136, 146, 152, 165-6, 203 Camdessus, Michel 94, 108-9, 115, 122-4, 133-4 Canadian International Development Agency see CIDA cancer of corruption speech 115, 120-1 CCT (conditional cash transfer) strategy 155, 197 CDF (comprehensive development framework) 93, 108 CGD (Centre for Global Development) 176 Chambers, Robert 171-3 change, understanding 15, 39-42 charismatic authority 32 Christian Aid 107 Christiansen, Karin 106 CIDA 3-4 development policies 11-12 governance factors 118 results measurement difficulties 198 results-based management 171-2, 177, 185 - 6citizen report cards 127-8, 138 citizen-consumers 126-8 civilizing globalization 33, 50, 115

Clausen, A.W. 48, 60-1, 86, 150-1 Clinton, Bill 69 COD (cash on delivery) approach 176 cold negotiations 73 Collier, Paul 83, 98, 101, 143, 146 commitment technology 101 conditional fund programs 58 conditional lending 101-2 conditionality and commitment 102 informalizing power 103-5 policies 20-1, 58, 95-6, 101-2, 197 and political will 105 post-conditionality 103 redesigning 95-105 and selectivity 105 small "i" ideas 101-2 streamlined 205 technical assistance 103 techniques in 102-3, 200 consent, instrumental approach to 205 constructivist theory 39 contested failures 6, 40, 67 contingency, and structural adjustment 83-5 Cooper, Melinda 16 corruption 115, 120-1, 194 country ownership see ownership strategies CPIA (country policy and institutional assessment) 103, 118, 127-8, 144-6, 162, 196 creative accounting 131 credibility theory 101-2, 132-3 crisis of governance 119 crony capitalism 74 Danilovich, John 104-5 De Goede, Marieke 148 Dean, Mitchell 16, 129, 160 debt sustainability see DSA; DSF debt vulnerability 143 demand-side see governance demandingness 81 deniability 138 Department for International Development (UK) see DFID developing global standards strategy 4, 8-9, 45, 115-38, 189-90, 194-7

development and partnership 107–8 Development Research Group 93 DFGG (demand for good governance) 127, 203

DFID

and aid effectiveness 99–100 conditionality policies 20–1, 99

criticism of World Bank 98 development policies 3-4, 11-12 governance factors 118 informalizing power 103-5 political issues 77 and poverty risk 150 qualitative/quantatitive evaluation 176-8 Results Action Plan 177-8 results feedback by 177-8 results measurement difficulties 198 and risk and vulnerability 140-2 social risk policy 25-6 step-by-step conditions 104 diplomacy 23 Discourses of Power 204–5 Doing Business indicators 127-8, 138, 148-9 Dollar, David 67, 78, 93, 101, 152 domestic policy intervention 78 domestic stability and aid failure 40-1 donor agencies 8 qualitative/quantatitive results measurement 176-8 see also DFID; IMF; MCC; World Bank donor state policies 98-100, 114 donor-oriented management 177 Driscoll, Ruth 103 DSA (debt sustainability analysis) 144-5, 147-8, 162, 190, 196 DSF (debt sustainability framework) 144-5, 147-8 duty of universal responsibility 133-4 Duvall, Raymond 34 The East Asian Miracle 78–9 economic adjustment see governance,

adjustment economic conditionality 47 economic volatility 142-3 economic/political distinctions 50-2 EFF (Extended Fund Facility) 54-5 **Emergency Recovery Assistance 55** empirical contributions 11-12 Epstein, Steven 129 ESAF (Enhanced Structural Adjustment Fund) see IMF estimated economic statistics 5 evaluation and measurement 56-9 evidence-based policies 165-6 experimental policies 202-3 expert authority 16, 32-3, 56, 62 centrality of 13 and conformity 105 doubts on 140

fragility of 71-3, 85, 189-91, 195-6

expert authority (cont.) IMF limitations 202 and results measurement 165 and results-based management 183-4 role of 70 extended financing facilities 53 external financing guidelines 144-5 factors of governance see governance Fail Faires 203, 261 The Failings of Conditionality 99-100 failure as benign/constructive 199-200 deniability 138 destructive effects 200-1 and governance 38-41, 72, 200-1 and government strategies 41 new failures 191-9 of performance 192-4, 196-7 of performativity 196-7 politics of 5-6, 73-6, 85, 190-1 and results measurement 165, 184-5 significance of 199-202 in structural adjustment era 191 to black-box 191, see also black-boxing Failure of Conditionality 98 failure of government, and new public management 167-9 Ferguson, James 11, 40, 191, 200 field-oriented management 177 fields concept 24 financing development 37 Finnemore, Martha 14, 32-3, 39, 128 fiscal policy, best practices 136-7 Fiscal Policy Rules 131, 133, 135-6 fostering ownership see ownership strategies Foucault, Michel 6, 14, 22, 26-7, 39, 112, 117, 129-30, 204-5 fragility of expertise see expert authority FSAP (Financial Sector Assessment Program) 84-5, 140 Gaebler, Ted 167 GDDS (general data dissemination standard) 130-2, 135-6 global financial crisis (2008) 73-6, 139-40, 189-90 global standards development 4, 8-9, 45, 115-38, 189-90, 194-7 Gore, Al 168-9 Gould, Jeremy 103 governance actors excluded from 35-6 actors in 28-9, 125-6 at a distance 28

authority in 32-4, 63, 128-30 changes in 13, 24-5, 145-50 and corruption 115, 120-1, 194 crisis of 119 delegated authority 35 demand-side 78, 107-8, 117, 119-21 direct 66-8 epistemological assumptions 31-2 evaluation 29 expertise and authority 32-3, 62 expertise and failure 15-16, see also expert authority factors of 9, 17, 21, 27-36, 145-50 and failure 15-16, 38-41, 161 global 8, 20, 68-70 traditional accounts of transformations 68 - 70good governance 116-30 form of standards 124 moral claims for 70-1 principles 124 universals 122-5 ideas in 30-2 IMF policy 121-2 implications of 10-11 inscription 14, 29-30, 37, 112, 127-8 causal chain inscription 172 performance and consensus 11 performative inscriptions 166, 190 ROSC role as 134-5, 195 techniques 110-11, 180-3 and institutional economics 120-1 knowledge and ideas in 30-2 measurement 29 new actors in 125-6 new techniques in 126-8 ontological assumptions 31-2, 38 politicization of 10-11 and power 32-4, 61-2, 111-12, 128-30 practices 13-14, 22-5, 37-8, 46 proactive strategies 38-9 proactive/pre-emptive action 162 problematization 6, 26-8, 37, 40 provisional 4-5, 13, 16-17, 37-8, 63, 113-14, 137-8, 160-3, 184-6, 190 - 1alternative directions 202-4 future of 202-8 political implications 204-6 rent-seeking 119-20 and results measurement analysis 180-4 results-oriented approach 164, 172-4, 180 - 4risk-averse 207

analysis of 132-7 enforcement of 137 performative techniques 134-5 strategies 4, 6, 8-9, 17-18, 21, 25-7, 36-9, 41, 45-6, 64-5, 86-7 standardization of 137-8 see also ownership; results; risk; standardization structural adjustment see structural adjustment styles 10, 17, 36-9, 63 supply-side 49-50, 61, 205 techniques in 29-30, 38, 126-8 universality 48-50, 122-5 World Bank legality 120 see also IMF; poverty; risk and vulnerability; World Bank governing through measurement 166 government accountability 205 government strategies and failure 41 Grabel, Ilene 136 Grasso, Patrick 174-5 Group of 24 60 Growth is Good for the Poor 152 growth policy debate 152 Guidance Note on Governance 122 habitus 23 Hacking, Ian 28 Harrison, Graham 103 Helleiner, Gerald 48, 51-2 Hindess, Barry 204-5 HIPC (highly indebted poor countries) initiative 94, 106, 122, 139-40 Holzmann, Robert 153-4 hot negotiations 6, 73 Hovland, Ingie 106 "how to" guides 29 IDA (International Development Association) 118, 144-5, 179 ideas in governance 30-2, see also governance IFI policy, and capitalism 69 IMF Article IV consultations 121, 127 and austerity 3 authority sites in governance 125-6 best practices 194 and capitalism 69 as Clearing Union 53

conditional fund programs 58 conditional lending 47 conditionality policies 20–1, 58, 95, 102, 197 contested failures 73-6 and CPIA 196 development policies 3-4, 11-12, 17 disaster relief 55 and domestic policies 49-50 DSA (debt sustainability analysis) 144-5, 147-8, 162, 190, 196 economic/political distinctions 50-2 EFF (Extended Fund Facility) 54-5 ESAF (Enhanced Structural Adjustment Fund) 54-5, 66, 82-3, 94 evaluation and measurement 56-9 experimental policies 202-3 expertise and authority 32-3, 62 extended financing facilities 53-5 extended loans 59 fields of development finance 24 FSAP (Financial Sector Assessment Program) 84-5 GDDS (general data dissemination standard) 130-2, 135-6 global standards development 115-38 good governance agenda 116-17 moral claims for 70-1 policy 121-2 universals 122-8 influential practices 35 informalizing power 103-5 Interim Committee directive 121 interventionism 50 lending to LICs 49-50 macro-critical program objectives 97 moral authority 33 moral policies 133-4 neoclassical principles 60-1 new actors in governance 125-6 new powers and authority 128-30 new techniques in governance 126-8 OPEC crisis 54-5 ownership strategies see ownership strategies PFP (policy framework paper) 61 and Polak model 49, 53 policies 20, 45, 49, 69 policy uncertainties 52-3 and politics 76-8 politics/economics boundary 123 and poverty 65 practices 46, 68 pressures to reform 97 provisional estimates 5 PRSPs 106-9 reviews 193

uncertainty about 193–4

IMF (cont.) ranking system 148-9 remit issues 194-5 resistance to results measurement 185 results measurement difficulties 198 results-oriented policies 197-9 risk and vulnerability 84-5, 140-2 SAF (Structural Adjustment Fund) 54-5 SDDS (special data dissemination standard) 130-2, 135-6 shock/vulnerability policies 144-5 and short-term balance-of-payments problems 53 and short-term loans 54-5 stand-by arrangements 53 standards and codes initiative 20, 116-17, 127, 130-7 step-by-step conditions 104 streamlining at 95-7 streamlining report 192 and structural adjustment 46-8, 52, 59-64, 70-1, 73, 76 success/failure evaluation 7, 64, 80-3, 86 supply-side economics 49-50, 61 time horizon 54-5, 59, 63 universality 48-50 vulnerability assessment exercise 162 inclusive exclusion 36 indirect power 136-7 indirect techniques 38 informal techniques 102-3 informalizing power 103-5 inscription see governance institutional learning 70 institutionalist economics 146-7, 156, 189 - 90International Accounting Standards Board 116 - 17International Monetary Fund see IMF international organizations see IOs IOs 7-8, 14 IPE (international political economy) 12 IPE (international political economy) literature 13 IR (international relations) 13, 22 Jim Yong Kim 203-4 Jubilee 2000 107 Kanbur, Ravi 152 Keynes, John Maynard 53 Keynesian ideas 167 Killick, Tony 99-101

knowledge in governance 30-2 knowledge-making practices 23 Köhler, Horst 95-6, 115, 133-4, 136 Kraay, Art 152 Kreuger, Anne 48-9, 60-1, 150-1 Lampland, Martha 195 Latour, Bruno 14, 22, 28-30, 68, 165-6, 201 legal-bureaucratic authority 32 LICs (low-income countries) active role by 147 actors in 147 debt vulnerability 143 differentiation among 150 economic policies/outcomes 4 and economic volatility 142-3 financial risks to 142 and global crises 139-40 IDA lending to 179 IMF lending to 49-50 internal mismanagement 146 internal/external factors 146-7 non-concessional finance controls 144 organizational changes 129 poor countries, vulnerability to shock 142 - 50power and authority 148-50 responsibilities of 94-5 LOGFRAME (logical framework) analysis see results measurement low-income countries see LICs Luhmann, Niklas 16, 162, 203 McNamara, Robert 33, 45, 47-51, 56-7, 60-1, 63, 80, 86-7, 109, 150-1 macro-critical program objectives 97 Magnet, Shoshana 199 making up people 28 managing risk and vulnerability see risk and vulnerability market failure 120 market-friendly policies 79 Martin, Paul 168-9 material/discursive link 13 MCC (Millennium Challenge Corporation) 11-12, 77, 100, 104-5, 118, 176 - 7MDGs (millennium development goals) 20 - 1measuring results see results measurement Meltzer Commission 97 meso-level analysis 21-2, 117 methodological innovations 12-13 methodology (Weber) 71-2

Kim Jong Kim 3

King, Anthony 24

Miller, Peter 129 Mitchell, Timothy 11, 40, 200 Molenars, Nadia 192-3 Monterrey Consensus (2002) 174 monetary policy, best practices 136-7 moral authority 33 moralization, of finance and development 48 Natsios, Andrew 169-71, 175, 198 neoclassical principles 60-1 neutrality of standards 195 new institutionalist economics 146-7, 156, 189-90 New International Economic Order 60 new public choice theory 82, 87, 101-2, 146-7, 167-8, 189-90 new public management 166-9, 189-90 in development agencies 169-72 practices 126 NGOs 7-8 policy trends 8-9 non-concessional finance controls 144 non-governmental organizations see NGOs Norton, Andy 192-3 objective failures 40 obsessive measurement disorder 198 **ODI** (Overseas Development Institute) 99-100 OECD (Organization for Economic Co-operation and Development) 25-6, 107, 116-17, 140-2, 150, 168-9, 199, 204 oil crisis (1970s) 167 Omeish, Salem 119 OPEC crisis 54-5 open-ended character of world 72 Organization for Economic Co-operation amd Development see OECD Osborne, David 167 ownership strategies 4, 8-9, 21, 27, 45, 76, 79, 87-8, 91-114, 192-4 assumptions 91 country ownership 27, 80, 92-3, 100, 106, 189-90 evolution of 92-5 IMF policy 94 policy environment 93 World Bank performance 93 Oxfam 107 P4R (Program for Results Lending) 179 - 80Paris Declaration (2005) 174, 199

Park, Susan 40 participation 107-8, 120-1, 192-4 participatory development and evaluation 166-7, 171-3 Partnerships for Poverty Reduction: Rethinking Conditionality 99 PBA (performance-based allocation) 179 Peretz, David 123-4 performance failure 192-4, 196-7 performance-based allocation 182-3 performance-based legislation 169-71 performative inscriptions 166 performativity failure 196-7, 200 PFPs (policy framework papers) 61 Pickford, Stephen 97 Piron, Laure-Hélène 192-3 Polak model 49, 53 policy clusters 20-1 policy environment 93 policy uncertainties 52-3 political economy 77, 101 political implications, of political governance 204-6 political will 80 politics of failure 5-6, 73-6, 85, 190-1 politics/economics boundary 123 poor countries, vulnerability to shock 142-50, see also LICs popular authority 33-4 post-conditionality 103 postmodernist theory 39 Pouliot, Vincent 23-4 Poverty 151 poverty conceptual frameworks 157 as dynamic 156 and empowerment 155 growth policy debate 152 and market failure 156-7 and opportunity 154 poverty projects 86 poverty reduction 107, 150-60 reconceptualizing techniques 157 risk/vulnerability 150-60 and security 154 small "i" ideas 156-7 World Development Report strategy 151 see also risk and vulnerability power and authority 34-6, 148-50 and governance 32-4, 61-2, 111-12, 128 - 30indirect 129, 136-7 juridical 204-5

types of 129-30

PRA (participatory rural appraisals) 171-3 practical knowledge 23-4 practice theory 22-5, 34 predictive power 83 PREM (poverty reduction and economic management) 77, 154, 171, 178 pro-poor growth 152 proactive/pre-emptive action, in governance 162 problematization 6, 26-8, 37, 40 productive conception of power 34 program lending 47 provisional governance see governance PRSPs (Poverty Reduction Strategy Papers) 9, 12-13, 17-18, 20-1, 30, 77, 91, 106-12, 190, 205-6 authority forms 111-12, 203 and donor strategies 114 excluded groups 112 failures in 192-4, 199, 201 goal of 111 limits of 201 new techniques 110-11 and ownership strategies 113-14 power 111-12, 201 informalization 112 relations 112 results-orientation of 178-9, 181 and structural adjustment 113 technical limits 193 PSIA (Poverty and Social Impact Assessment) 175-6 public management see new public management public participation 120-1, 182-3 public sector expansion 167 qualitative/quantitative results indicators 176-8,204 Rabinow, Paul 202 Raddatz, Claudio 142-3 Ravallion, Martin 154 RBM (results-based management) 203 reflexive government 129 Renard, Robrecht 192-3 rent-seeking 119-20 report cards 127-8, 138 results chain 166 results matrix 25 results measurement actors 181-2 causal chain 172 in development agencies 169-72 difficulties with 198

donor agencies qualitative/quantatitive evaluation 176-8 and failure 165, 184-5 governance analysis 180-4 governing through measurement 166 history of 166-72 international agreements 174 LOGFRAME (logical framework) analysis 166-7, 169, 181 massaged published results 185-6, 199 need for 165-6 negative aspects of 185-6 new public management thinking 166 - 9New Zealand approach 172 in OECD countries 168-9 participatory development and evaluation 166-7, 171 pervasiveness of 184-5 PREM (poverty reduction and economic management) 77, 154, 171 recent developments 174-80 resistance to 185 results culture 145 strategies 4, 8-9, 18, 21, 45, 76, 87-8, 189 - 90World Bank initiatives 178-80, see also World Bank results-oriented approaches 164, 197-9 analysis of 172-4 risk and vulnerability 18, 21, 26, 76, 84-5, 87-8, 140-2 actors in risk management 158-9 debt sustainability 144-5, see also DSA; DSF debt vulnerability 143 framework 154-5 governance factors 155-6, 207 individuals' roles 158-9 internal/external factors 146-7 managing 4, 8-9, 45, 189-90, 195-7 minimalist approach 146 monitoring and communicating 148 poverty 150-60 power and authority 159–60 provisional governance 160-3 risk-averse governance 207 risk/vulnerability conceptual differences 160 - 1RVAs (risk and vulnerability assessments) 157 scenario analysis 148 shock vulnerability 142-50 tail risks 148 techniques 147-8

vulnerability assessment exercises 145, 147 World Bank assessments 196 Rodrik, Dani 143, 146, 152 ROSC (reports on observance of standards and codes) 30, 132-5, 138, 190, 195, 201 Rose, Nikolas 34, 60, 110-11, 160 Rothstein, Henry 16 Rouse, Joseph 32, 34 RRA (rapid rural appraisals) 171-3 Ruggie, John Gerard 70 RVAs (risk and vulnerability assessments) see risk and vulnerability Sabel, Charles 202 SAF (Structural Adjustment Fund) 54-5 SALS see structural adjustment scenario analysis 148 Schatzki, Theodore 22 Schick, Alan 168 Scholar, Tom 98 science of delivery 204 SDDS (special data dissemination standard) 130-2, 135-6 Sen, Amartya 152 Sewell, William 24 Shihata, Ibrahim 120-1 shock different effects of 143 policies 144-5 poor countries vulnerability to 142-50 Short, Clare 98-9, 107, 115, 176-7 Sikkink, Kathryn 39 small "i" ideas 101-2, 146-7, 156-7, 166-7, 189-90 Social Protection and Labor unit 153 social protection policies 157 social risk framework, criticisms of 196 social risk policy 25-6, 159-60, 200 CCT (conditional cash transfer) strategy 155, 197 social theory 22 social welfare/protection debate 152-4 sound economics 123, 128 SPS (social protection strategy) 196-7 stand-by arrangements 53 standardization concept 26 standardization era 48 standardization strategies 21, 76, 87-8 standards and codes see governance Star, Susan Leigh 195 The State in a Changing World 66, 125-6 step-by-step conditions 104 Stern, David 24

Stiglitz, Joseph 3, 47, 69, 74, 111, 152 strategy of ownership see ownership strategies structural adjustment 7, 37, 41-2, 46-8, 52, 59-68, 70-1, 73, 86 contingency 83-5 problematization of practices 76-85 problems/possibilities of politics 76-8 as PRSPs 113 SALs (structural adjustment loans) 47, 51, 53, 95, 111 success/failure debate 80-3 technical universals 78-80 WDR reports 151 structural conditionality 61-2 structure and agency 23 STS (science and technology studies) 13, 22, 117 Sub-Saharan Africa: From Crisis to Sustainable Growth 119 sub-Saharan development crisis 73-6, 151-2, 189-90 Summers, Lawrence 97 supply-side see governance sustainability 57 Svensson, Jakob 78, 81-2, 101 symbolic practices 38 symbolic techniques 102-3 tacit knowledge 23-4 tail risks 148 targeted poverty reduction 86 technical assistance, by donors 103 technical democracy 203 technical expertise, influence of 137 technical universals 78-80 technologies of community 34, 110-11,

technologies of community 34, 110–11, 181 theoretical insights 13–17 Timmermans, Stefan 125, 129 traditional authority 32 *Transparency in Government Operations* 131 trickle-down development 86–7

understanding change 15, 39–42 UNICEF 151 universal responsibility 133–4 universality 48–50 of good governance 48–50, 122–5 of standards 115–38 US Government Performance and Results Act 169–71 USAID 169–71, 198 political issues 77 Use of Pleasure 26–7 Vetterlein, Antje 40 VFM (value for money) approach 207 vulnerability see risk and vulnerability Wade, Robert 78-9 Walker, Jeremy 16 Walters, William 14 Wapenhans Report (1992) 81 Washington Consensus 47, 50, 64, 150-1 WDR (World Development Report) 66, 154–5 Weaver, Catherine 200 Weber, Max 7, 32, 71-2 What Explains the Success or Failure of Structural Adjustment Programs? 81 - 2Willoughby, Christopher 57 Wolfensohn, James 93, 108, 115, 120-1, 175 - 6Wolfowitz, Paul 118, 125, 175, 194 Wolin, Sheldon 7, 67, 71-2 Woolgar, Steve 14, 29-30 World Bank authority sites in governance 125-6 Berg Report (1981) 49, 51-2 best practices 194 and capitalism 69 CDF (comprehensive development framework) 93 changes at 97-8 COD (cash on delivery) approach 176 conditionality policies 20-1, 95, 97-8, 102 - 3contested failures 73-6 debt ratings 144-5 development policies 11-12, 17 DFGG (demand for good governance) 127 Doing Business indicators 127-8, 138, 148 - 9and domestic policies 49-50 economic conditionality 47 economic/political distinctions 50-2 emergency loans 55 Emergency Recovery Assistance 55 and ESAF 82-3 evaluation and measurement 56-9 experimental policies 202-3 expertise and authority 32-3, 62 extended loans 59 fields of development finance 24 global standards development 115-38 governance and corruption 120-1 good governance 118-21

agenda 116-17 moral claims for 70-1 universals 122-8 legality 120 see also governance IDA (International Development Association) 118, 144-5, 179 influential practices 35 informal conditions 102-3 informalizing power 103-5 interventionism 50 market-friendly policies 79 moral authority 33 moral policies 133-4 neoclassical principles 60-1 new actors in governance 125-6 new powers and authority 128-30 new techniques in governance 126-8 **OED** (Operations Evaluation Department) 55-7, 64, 66, 93, 140, 175 orthodoxy of 60-1 ownership strategies see ownership strategies P4R (Program for Results Lending) 179-80, 182 PBA (performance-based allocation) 179 performance of 93 PFP (Policy Framework Paper) 61 policies 45, 48-9, 69 policy uncertainties 52-3 and politics 76-8 politics/economics boundary 123 and poverty 65 poverty projects 86-7 practices 46, 68 PREM (poverty reduction and economic management) 77, 143, 154, 171, 178 program lending 47 provisional estimates 5 PRSPs 106-9 reviews 193 uncertainty about 193-4 and public sector management practices 126 results management 171, 175-6 results measurement difficulties 198 results-based initiatives 178-80 results-oriented policies 197-9 risk and vulnerability 84, 140-2 RVAs (risk and vulnerability assessments) 157 SALs 53 shock/vulnerability policies 144-5

short-term economic reform 53 Social Protection and Labor unit 153 social protection policy 152–4 social risk policy 25–6 standards and codes initiative 116–17 step-by-step conditions 104 and structural adjustment 46–8, 52, 59–64, 70–1, 73, 76 and sub-Saharan Africa 40–1, 63 success/failure evaluation 7, 64, 80–3, 86 sustainability 57 time horizon 53–5, 59, 63 universality 48–50, 126–8 Wyplosz, Charles 196

Zeitlin, Jonathan 203