

brought up by reputable third-party information sources. All requests for action are first cross-checked through the Clearinghouse on Science and Human Rights of the American Association for the Advancement of Science.

The Ethics Committee will respond to cases of human rights violations involving scholars whose field correspond to those subsumed under the phrase "political science" in the United States. It will also take up cases that do not directly involve political scientists but have broad implications for all social sciences.

Given the limited time and resources of the Ethics Committee, it will consider only what appear to be the most egregious cases of human rights violations. The standard being used in the making of this choice will be the International Declaration of Human Rights and the two accompanying covenants. As a general rule the Committee will take up no more than six cases at a time.

The Ethics Committee has already worked on behalf of political scientists in Ethiopia, the Philippines, Yugoslavia, Turkey, the People's Republic of China, Guatemala, Nicaragua, and South Africa. The procedure the Committee follows is to write letters of inquiry to the appropriate authorities and to follow up this letter with subsequent letters, if necessary. Other activities such as visits to embassies and site visits can also be considered by the Committee.

Members of the Association having in-

formation pertaining to human rights abuses are urged to contact the Ethics Committee.

## Report of the Treasurer of the American Political Science Association, 1988-89

Nancy H. Zingale  
College of St. Thomas

The Association ended 1988-89 with a budget surplus of \$115,901, the tenth straight year in which a surplus was recorded. Revenue increased by 12.8 percent over the prior year while expenditures increased by 10.7 percent (see Table 1). The relatively large increases in both income and spending were due in part to the inclusion in this year's budget of the 1988 meeting of the International Political Science Association, held in Washington in conjunction with the APSA's annual meeting. While the APSA's hosting of the IPSA meeting generated additional revenues as well as expenses, this obligation represented a net loss for the Association of \$33,118, making the overall surplus and increase in income relative to spending all the more impressive. The Association's

Table 1. APSA Budget: A Ten-Year Perspective

Year	Income	Expenditures	Surplus + Deficit -	Annual Expenditure Change (%)
1979-80	\$ 930,157	\$ 929,857	+ 300	+ 6.2
1980-81	1,007,675	977,328	+ 30,347	+ 5.1
1981-82	1,117,701	1,043,255	+ 74,446	+ 6.7
1982-83	1,202,078	1,094,415	+107,663	+ 4.9
1983-84	1,323,074	1,247,529	+ 75,545	+14.0
1984-85	1,413,078	1,353,339	+ 59,739	+ 8.5
1985-86	1,505,224	1,453,248	+ 51,976	+ 6.9
1986-87	1,584,945	1,499,638	+ 85,307	+ 3.1
1987-88	1,637,637	1,563,252	+ 74,385	+ 4.2
1988-89	1,847,152	1,731,251	+115,901	+10.7

Table 2. Revenue Trends, 1984-89

	1984-85	1985-86	1986-87	1987-88	1988-89
Individual Membership	\$ 390,044	\$ 398,408	\$ 435,393	\$ 432,902	\$ 488,721
Institutional Membership	252,138	314,745	291,120	301,359	303,809
Grants (overhead)	94,363	102,841	101,709	89,599	74,514
Annual Meeting	83,585	72,610	89,610	87,565	134,351
Advertising	175,883	201,138	217,880	217,431	256,164
Dividends/Interest	118,840	119,393	146,884	191,157	184,872
Sales	67,102	53,143	53,959	59,172	74,853
Departmental Services	102,588	97,175	94,849	91,382	145,281
Other	128,535	145,771	153,542	167,070	184,587
<b>TOTAL</b>	<b>\$1,413,078</b>	<b>\$1,505,224</b>	<b>\$1,584,945</b>	<b>\$1,637,637</b>	<b>\$1,847,152</b>

healthy financial situation stems from prudent management by Executive Director Catherine Rudder and from a number of revenue raising strategies adopted by the Council and imaginatively designed and effectively implemented by the Association's excellent staff.

**Revenue Trends**

During the last two years, the Council approved the investment of resources for improving the recruitment and retention of members, for increasing the sale of advertising in its publications, and for increasing participation in the Departmental Services Program. These strategies have yielded significant results. Income from individual memberships rose 13 percent, advertising revenues increased 18 percent and income from the Departmental Services Program increased 59 percent (see Table 2). Included in the increased individual memberships is \$30,000 in life memberships, a result of the Council's action to increase life membership dues to \$2,000, but offer such memberships for \$1,000 if paid in full by December 31, 1988. (Although included in the 1988-89 revenue figures, this \$30,000 has been transferred to the Trust and Development Fund.) Revenue from the annual meeting increased 53 percent, due in substantial part to larger attendance and an increased number of exhibitors generated by the IPSA meeting. The publication of a new biographical directory produced an increase in sales revenue. Although revenue

from grants declined due to the phasing out of Project '87, its continuance into the current year provided more overhead revenue than had been originally budgeted. These increases more than offset a slight decline of 3 percent in dividend and interest income.

**Spending Trends**

The strategies that produced the increased revenues required increased expenditures during 1988-89 (see Table 3). The costs of maintaining the membership, business office expenses and sales expenses increased by 17 percent, yet only returned to the level of expenditures in the previous year. Expenses associated with the IPSA appear as a separate entry in Table 3 as well as in added costs for the annual meeting. The cost of publication of the biographical directory accounts for the increase in expenditures for special programs. A reduction in general operating expenses reflects the careful management practices of the APSA staff.

**Budget Actions of the Council**

The Council has taken a number of actions to keep the Association on a sound financial footing. The transfer of \$30,000 from the 1988-89 operating budget to the Trust and Development Fund was authorized in order to amortize the life memberships acquired during that year. A differential dues increase for the Departmental

Table 3. Expenditure Trends, 1984-89

	1984-85	1985-86	1986-87	1987-88	1988-89
Publications	\$ 276,174	\$ 309,251	\$ 300,030	\$ 331,685	\$ 371,627
Annual Meeting	85,063	113,059	111,347	112,573	125,459
Special Programs	224,360	234,391	229,030	221,291	274,492
Governing the Association	50,518	55,932	56,721	66,212	66,366
Membership, Business Office and Sales	207,926	204,811	215,565	184,372	215,704
General Operating	509,298	529,126	586,945	647,119	644,485
IPSA Net Expenses Over Income	—	—	—	—	33,118
<b>TOTAL</b>	<b>\$1,353,339</b>	<b>\$1,537,318</b>	<b>\$1,499,638</b>	<b>\$1,563,252</b>	<b>\$1,731,251</b>

Services Program was authorized in order to more appropriately reflect the usage of such services as advertising in the Personnel Newsletter. A graduated dues schedule for retired members was introduced; retired members with incomes of \$25,000 or more will pay \$40 while the dues of those making less than \$25,000 will remain at \$20. The Council also took action to gain control over the newsletter expenditures of organized sections that have been underwritten by the Association.

In an effort to insure the viability of the various endowed awards and prizes of the Association, the Council requested that the Board of Trustees of the Trust and Development Fund take responsibility for investing their assets.

At the request of Executive Director Rudder, the Council changed the Association's retirement benefits, authorizing payment of 10 percent of salary into the retirement accounts of all APSA employees. This change represents a decrease in the compensation of professional staff and

an increase in that of non-professional employees and was necessitated by new federal regulations prohibiting discrimination among different classes of employees in retirement benefits.

The budget for 1989-90 represents a vigorous effort to contain costs. Nevertheless, a deficit of \$63,206 has been projected (see Table 5). The largest uncontrollable increase in projected expenses comes from a rapid rise in the price of paper, significantly increasing the costs of publishing the *APSR*, *PS*, and *The Political Science Teacher*. Merit salary increases and a significant rise in health care costs will combine to increase salary expenses by slightly more than 5 percent. A search for a new managing editor for the *American Political Science Review*, and its associated expenses, have been authorized by the Council. A number of grant opportunities are being pursued which, if successful, will considerably improve the short-term financial picture.

Table 4. APSA Membership, 1984-89

Year	Student	Retired	Total Individual*	Total Revenue From Individuals
1984-85	2,595	411	9,273	\$390,044
1985-86	2,589	432	9,465	\$398,408
1986-87	2,775	439	9,610	\$435,393
1987-88	2,728	450	9,837	\$432,902
1988-89	3,054	489	10,595	\$488,721

\*Includes associate, life, and family memberships.

Table 5. Revenue and Expenditures, 1987-90

	Actual 1987-88	Budget 1988-89	Actual 1988-89	Budget 1989-90
<b>REVENUE</b>				
<b>MEMBERSHIP</b>				
Professional	376,240	386,000	398,318	418,000
Student	41,274	42,000	49,295	52,000
Family	880	1,000	895	1,000
Institutional	301,359	301,500	303,809	305,000
Life	10,025	15,000	33,010	2,000
Associate	4,483	5,000	7,203	7,500
<b>TOTAL MEMBERSHIP</b>	<b>734,261</b>	<b>750,500</b>	<b>792,530</b>	<b>785,500</b>
<b>ADMINISTRATIVE</b>	<b>89,599</b>	<b>50,000</b>	<b>74,514</b>	<b>70,000</b>
<b>ANNUAL MEETING</b>	<b>87,565</b>	<b>95,000</b>	<b>134,351</b>	<b>107,000</b>
<b>ADVERTISING</b>				
Review	85,658	90,000	95,429	101,000
PS	13,592	17,000	9,499	12,000
Program	45,108	55,000	60,155	57,000
Exhibits	72,750	90,000	87,811	85,000
<i>The Political Science Teacher</i>	323	2,000	3,270	4,000
<b>TOTAL ADVERTISING</b>	<b>217,431</b>	<b>254,000</b>	<b>256,164</b>	<b>259,000</b>
<b>DIVIDENDS AND INTEREST</b>	<b>191,157</b>	<b>200,000</b>	<b>184,872</b>	<b>200,000</b>
<b>SALES</b>				
Back Issues	3,146	2,000	3,079	3,000
Mailing Lists	26,781	28,000	41,093	45,000
Books, Monographs and Papers	18,235	19,000	17,356	20,000
Reprints	4,740	4,000	4,024	4,000
State of the Discipline Book	6,270	3,000	8,242	4,000
Style Manual	—	—	1,059	1,500
<b>TOTAL SALES</b>	<b>59,172</b>	<b>56,000</b>	<b>74,853</b>	<b>77,500</b>
<b>DEPARTMENTAL SERVICES</b>	<b>91,382</b>	<b>145,000</b>	<b>145,281</b>	<b>142,000</b>
<b>RENT</b>	<b>86,587</b>	<b>91,000</b>	<b>91,322</b>	<b>96,000</b>
<b>ROYALTIES</b>	<b>25,386</b>	<b>25,000</b>	<b>16,532</b>	<b>15,000</b>
<b>PERSONNEL PLACEMENT SERVICE</b>	<b>36,378</b>	<b>37,000</b>	<b>48,636</b>	<b>51,000</b>
<b>SECTION DUES</b>	<b>17,459</b>	<b>20,000</b>	<b>26,440</b>	<b>29,000</b>
<b>MISCELLANEOUS AND CONTRIBUTIONS</b>	<b>1,260</b>	<b>1,500</b>	<b>1,657</b>	<b>2,000</b>
<b>TOTAL REVENUE</b>	<b>1,637,637</b>	<b>1,725,000</b>	<b>1,847,152</b>	<b>1,834,000</b>
<b>EXPENDITURES</b>				
<b>PUBLICATIONS</b>				
<b>A. REVIEW</b>				
Printing	143,831	145,000	156,307	190,000
Postage and Mailing	21,880	25,000	26,103	28,500
Salaries	55,171	65,000	69,834	70,200
Office and Editorial Board Expenses	21,279	22,000	18,805	20,000
<b>TOTAL REVIEW</b>	<b>242,161</b>	<b>257,000</b>	<b>271,049</b>	<b>308,700</b>

Table 5 (continued)

	Actual 1987-88	Budget 1988-89	Actual 1988-89	Budget 1989-90
<b>B. PS</b>				
Printing	57,194	58,000	66,598	80,000
Postage and Handling	15,520	17,000	15,894	19,380
Editorial Board and Miscellaneous Expenses	1,403	2,000	1,938	2,120
<b>TOTAL PS</b>	<b>74,117</b>	<b>77,000</b>	<b>84,430</b>	<b>101,500</b>
<b>C. THE POLITICAL SCIENCE TEACHER</b>				
	15,407	17,000	16,148	18,700
<b>D. OTHER</b>				
	—	—	—	—
<b>TOTAL PUBLICATIONS</b>	<b>331,685</b>	<b>351,000</b>	<b>371,627</b>	<b>428,900</b>
<b>ANNUAL MEETING</b>				
Printing	30,033	32,000	28,557	31,412
Program Committee	6,040	7,500	4,976	6,000
General Expenses	43,055	43,000	51,272	50,000
Salaries	29,901	40,000	36,210	46,000
Exhibits	3,544	6,000	4,444	6,000
<b>TOTAL ANNUAL MEETING</b>	<b>112,573</b>	<b>128,500</b>	<b>125,459</b>	<b>139,412</b>
<b>SPECIAL PROGRAMS</b>				
<b>A. APSA COMMITTEE—</b>				
<b>TRAVEL AND MEETINGS</b>				
Status of Blacks	4,511	5,000	4,686	5,000
Status of Chicanos	2,142	3,000	1,087	3,000
Status of Women	2,121	3,000	2,395	3,000
APSR Managing Editor Search Committee	0	0	0	3,000
Applied Political Scientists	58	0	0	0
Education	2,520	3,000	2,641	3,000
Ethics, Rights and Freedom	4,634	5,000	5,092	5,000
Research Support	1,987	3,000	1,811	3,000
Ad Hoc on Structure of Annual Meeting	1,393	0	0	0
Publications	1,734	3,000	1,952	3,000
International Political Science	2,808	3,000	3,089	3,000
Endowed Program Committee (Development Committee)	975	3,000	0	3,000
<b>TOTAL APSA COMMITTEE TRAVEL AND MEETINGS</b>	<b>24,883</b>	<b>31,000</b>	<b>22,753</b>	<b>34,000</b>
<b>B. PLACEMENT SERVICE</b>				
Printing and Postage	22,790	25,000	28,225	31,000
Salaries	31,227	32,000	26,792	32,000
<b>TOTAL PLACEMENT SERVICE</b>	<b>54,017</b>	<b>57,000</b>	<b>55,017</b>	<b>63,000</b>
<b>C. BLACK FELLOWSHIP</b>				
	12,355	18,000	0	6,000
<b>D. CHICANO/LATINO FELLOWSHIP</b>				
	6,355	6,000	6,000	0

## Association News

Table 5 (continued)

	Actual 1987-88	Budget 1988-89	Actual 1988-89	Budget 1989-90
<b>E. MEMBERSHIP IN OTHER SOCIETIES</b>				
COSSA	16,000	16,000	16,000	17,000
IPSA	7,344	7,344	7,344	7,344
Others	10,556	10,500	10,863	11,130
<b>TOTAL MEMBERSHIP IN OTHER SOCIETIES</b>	<b>33,900</b>	<b>33,844</b>	<b>34,207</b>	<b>35,474</b>
<b>F. DEPARTMENTAL SERVICES</b>				
	56,405	105,000	126,305	96,000
<b>G. EDUCATION PROGRAM</b>				
	7,079	15,500	1,319	15,500
<b>H. SECTIONS</b>				
	10,764	12,000	10,674	8,000
<b>I. ORAL HISTORY PROJECT</b>				
	1,953	2,000	2,000	2,000
<b>J. SMALL GRANTS PROGRAM</b>				
	13,580	15,000	16,217	15,000
<b>K. SOUTH AFRICA</b>				
	0	5,000	0	1,000
<b>TOTAL SPECIAL PROGRAMS</b>	<b>221,291</b>	<b>300,344</b>	<b>274,492</b>	<b>275,974</b>
<b>GOVERNING THE ASSOCIATION</b>				
Council	23,175	25,000	21,287	25,000
Elections	5,142	5,000	0	5,000
Administrative Committee	3,523	4,000	3,115	4,000
Accounting and Legal Fees	28,535	29,000	30,319	31,000
Presidential Expenses	3,251	4,000	4,260	4,000
Nominating Committee	2,105	3,000	3,022	3,500
Elections Committee	481	500	0	500
Professional Liability Insurance	—	7,000	4,363	8,000
<b>TOTAL GOVERNING THE ASSOCIATION</b>	<b>66,212</b>	<b>77,500</b>	<b>66,366</b>	<b>81,000</b>
<b>MEMBERSHIP, BUSINESS OFFICE &amp; SALES</b>				
<b>MEMBERSHIP RECORDS</b>				
Computer Processing & Membership Recruitment	8,686	10,000	16,717	17,000
Salaries	80,414	91,000	94,301	101,000
<b>TOTAL MEMBERSHIP RECORDS</b>	<b>89,100</b>	<b>101,000</b>	<b>111,018</b>	<b>118,000</b>
<b>BUSINESS OFFICE</b>				
Salaries	53,705	63,000	62,535	69,000
<b>TOTAL BUSINESS OFFICE</b>	<b>53,705</b>	<b>63,000</b>	<b>62,535</b>	<b>69,000</b>
<b>COST OF SALES</b>				
Printing, Fees, Publicity	10,917	11,000	12,607	15,000
Salaries	30,650	31,000	29,544	33,480
<b>TOTAL COST OF SALES</b>	<b>41,567</b>	<b>42,000</b>	<b>42,151</b>	<b>48,480</b>
<b>TOTAL MEMBERSHIP, BUSINESS OFFICE &amp; COST OF SALES</b>	<b>184,372</b>	<b>206,000</b>	<b>215,704</b>	<b>235,480</b>

Table 5 (continued)

	Actual 1987-88	Budget 1988-89	Actual 1988-89	Budget 1989-90
GENERAL OPERATING EXPENSES				
A. SALARIES	322,538	325,000	327,961	395,000
B. BUILDING				
Taxes	50,750	58,300	59,175	60,000
Repairs and Upkeep	14,861	15,000	5,060	15,000
Utilities	22,733	24,000	24,391	25,440
Supplies—Building	5,708	7,000	5,484	7,000
Insurance—Building	5,634	8,000	7,846	8,000
Depreciation	12,833	12,000	12,048	12,000
Custodial Salaries	25,556	28,000	31,445	34,000
TOTAL BUILDING	138,075	152,300	145,449	161,440
EQUIPMENT, SUPPLIES AND ADMINISTRATIVE EXPENSES				
Postage	35,735	37,000	36,408	37,000
Stationery, Printing and Xerox	7,614	9,000	13,514	15,000
Mailing Services and Storage Costs	19,838	20,000	10,049	12,000
Telephone and Telegraph	11,190	13,000	11,467	13,000
Office Supplies and Services	13,363	14,000	8,233	9,000
Staff Travel	4,415	5,000	4,808	5,000
Miscellaneous	8,746	9,000	6,800	7,000
Administrative	3,474	4,000	4,858	6,000
Insurance	2,782	5,000	3,923	4,000
Depreciation	39,601	41,000	37,229	40,000
Repair and Upkeep—Office Equipment/ Leasing Fees	18,764	20,000	23,707	25,000
Annual Leave Expense	20,984	7,000	10,079	7,000
TOTAL EQUIPMENT, SUPPLIES AND ADMINISTRATIVE EXPENSES	186,506	184,000	171,075	180,000
TOTAL GENERAL OPERATING EXPENSES	647,119	661,300	644,485	736,440
NET IPSA EXPENSE OVER INCOME	—	28,522	33,118	0
TOTAL EXPENDITURES	1,562,252	1,753,166	1,731,251	1,897,206

Table 6. APSA National Office Salary Scale, 1989-90

APSA Position	Equivalent Government Grade	1989 Federal Salary Scale	1989-90 APSA Salary Scale	Number of Employees	
				Full-Time	Part-Time
Executive Director	17-18	\$75,500-86,682	\$57,448-85,671	1	0
Associate Director	15-17	57,158-75,500	48,642-68,200	2	0
Assistant Director	13-15	41,121-74,303	36,340-56,875	0	0
Staff Associate	11-14	28,852-63,172	31,997-49,969	0	2
Senior Administrative Assistant	9-10	23,846-34,136	26,761-36,931	7	0
Administrative Assistant	6-8	17,542-28,070	19,751-29,930	4	0
Secretary	4-7	14,067-25,343	15,855-28,518	1	1
Clerk, Receptionist, Maintenance	1-3	10,213-16,293	11,058-21,436	4	0

Table 7. Trust and Development Fund Assets, June 30, 1989

	Total Cost	Total Market Value	
<b>Bonds</b>			
Ford Motor Credit Co.	\$ 100,750	\$ 100,000	
GNMA Pass Thru SF X	46,259	50,974	
U.S. Treasury Note	50,000	51,219	
U.S. Treasury Note	26,813	26,469	
Subtotal	223,822	228,662	12.67%
<b>Bond Mutual Fund</b>			
Northeast Investors Trust	180,000	147,541	8.17%
<b>Cash Equivalents</b>	284,735	284,735	15.77%
<b>Equity Mutual Funds</b>			
Fidelity Equity	85,028	122,342	
Gambelli Asset	115,000	114,557	
Ivy	54,029	82,121	
Mutual Shares	90,000	264,670	
Rowe T Price	175,000	187,147	
Sequoia	65,000	195,572	
Windsor	58,911	178,090	
Subtotal	642,968	1,144,499	63.39%
<b>TOTAL</b>	<b>\$1,331,525</b>	<b>\$1,805,437</b>	<b>100.00%</b>

## Trust and Development Fund

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The Board of Trustees of the Trust and Development Fund took a cautious approach to the stock market during much of 1988-89, keeping a somewhat larger than normal percentage of assets in cash equivalents. The equity portion of the Trust and Development Fund increased by 15.3 percent during the period from June 30, 1988 to June 30, 1989, compared with a gain of 18.9 percent in the S&P 500 Index. Looked at in another way, the total market value of the Fund's portfolio increased from \$1,703,331 to \$1,805,439 over the twelve months ending June 30, 1989 while the Fund contributed a total of \$184,872 in dividends and interest to the general operating fund of the Association. The cost of the assets in the portfolio and their market values as of June 30, 1989, are displayed in Table 7.

The Trust and Development Fund contributed 10 percent of the Association's revenue in 1988-89, an important element in its continuing financial health. Under the able guidance of its consultant, Loren Ross, the Trustees of the Fund are committed to continuing a strategy of investment in a diversified set of mutual funds that have a low rate of risk relative to potential return.

## Summary

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The Association's financial situation remains sound under the competent direction of Catherine Rudder. Additional revenues have been aggressively pursued and costs have been effectively controlled.

## Soviet Political Science Association Hosts APSA Delegation

Lucian W. Pye  
Massachusetts Institute of Technology

As part of a continuing exchange program an APSA delegation—consisting of Presi-

dent Lucian W. Pye, former presidents Richard Fenno, Jr., Samuel P. Huntington, Seymour Martin Lipset, Kenneth Waltz, and professors Alexander Dallin, Gail Lapidus, and Bryon Shafer, and Executive Director Catherine Rudder—visited the Soviet Union from July 2-12, 1989, at the invitation of the Soviet Political Science Association.

In Moscow the roundtable discussions were on the subject of "political reform." Bryon Shafer of Oxford University presented the paper on the American experience. The Soviet participants were exceedingly open and frank in talking about developments with respect to *perestroika* and *glasnost*. They were particularly informative about the recent Soviet elections, the rise of legislative authority in the new Supreme Soviets, the prospects of factions in the Communist Party and of multi-party development for the country, and of the nationalities problem in the Soviet Union.

The Americans were impressed with the Soviet enthusiasm for the development of "politology," which is their name for political science. Dr. Georgii Shakhnazarov, president of the Soviet Political Science Association (SPSA) and Central Committee member, called for the "deideologizing" of political analysis and the need for a "value-free and objective" methodology. William Smirnov, the executive director of SPSA, agreed to correspond with Catherine Rudder about future exchange possibilities.

The APSA delegation then briefly visited Leningrad and Tallinn in Estonia. In both of these places meetings were held with not only academicians but also political activists who in the spirit of *perestroika* had successfully challenged Party candidates in the recent elections. Their enthusiasm for the benefits of political participation contrasted with the more pessimistic outlook of most of the scholars the delegation met. In Tallinn in particular the activists were looking forward to the prospects of "self-management" with great hopes but some lingering fears that an "accident" might end their happiness. None of the Soviet participants at any of the meetings seemed interested in discussing the Chinese experience with "reforms" in the wake of Tiananmen.